- Translation -

No. BR. 018/2026

BR GROUP

29th June 2026

Subject: Notification of the Last Exercise of the Warrants to Purchase the Newly Issued Ordinary Shares of Bangkok Ranch Public Company Limited No. 1 (BR-W1)

To: President

The Stock Exchange of Thailand

According to Bangkok Ranch Public Company Limited issued 456,607,635 units of the Warrants to Purchase the Newly Issued Ordinary Shares of Bangkok Ranch Public Company Limited No. 1 (**BR-W1**) since September 1st, 2022. The holders of BR-W1 are entitled to exercise their right to purchase the Company's ordinary shares on the last business day of every quarter of each year throughout the term of the BR-W1 Warrants, the last exercise date will be the date falling the 4th anniversary of the Warrants.

In this regards, the Company would like to inform details regarding the exercise of BR-W1 on the Last Exercise date, which is August 31, 2026 as follows:

1. **Last Exercise Date : 31 August 2026**
2. **Last Trading Day of the Warrants : 5 August 2026**
3. **Closing Date of Register Book to suspend transfer of Warrants :**

   The register book will be closed on 10 August 2026 until 31 August 2026 (totaling 21 days prior to the last Exercise Date).
4. **Trading suspension period of the Warrants (posting of SP sign) :**

   The Company requests the SET to suspend the trading of the Warrants or to post the SP sign on BR-W1 from 6 August 2026 to 31 August 2026.

5. **Expiration of Warrants** : From 1 September 2026 onwards, BR-W1 will be expired and while the SET will delist such warrants as the listed securities.

6. **Period for the Notification of the Intention to Exercise the Warrants (the Last Exercise) :**

   During the period of 15 Days prior to the Exercise Date; 14 August 2026 to 30 August 2026, from 8.30 a.m. – 3.30 p.m.

   (Remarks : According to the terms and conditions of clause 1.4.3, the final period for notifying the intention to exercise the rights of BR-W1 is within 15 days, which corresponds to August 16, 2026, to August 30, 2026. However, since August 16, 2026, falls on a Sunday, the company has extended the final period for notifying the intention to exercise the rights of BR-W1 to August 14, 2026, to August 30, 2026 (excluding Sundays), from 8:30 AM to 3:30 PM.)

7. **Exercise Ratio** : 1 unit of the BR-W1 Warrants for 1 newly issued ordinary share

8. **Exercise Price** : 5.00 Baht per 1 new ordinary

9. **Contact Address for Exercise of Warrants**

   Company Secretary - Bangkok Ranch Public Company Limited

   No. 18/1 Moo 12, Langwatbangpleeyainai Road,

   Bangphliyai, Bangphli, Samutprakarn 10540

   Tel: 0-2337-3280 Fax: 0-2337-3293

10. **Methods and Procedures for the exercise of warrants**

    The Warrant Holders (including those who hold the Warrants in certificate form and in the scripless system), who wish to exercise their rights to purchase the newly issued ordinary shares, shall comply with the conditions concerning the notification of their intention to exercise the Warrants, by taking necessary actions and submitting the required documents, on the relevant Period for the Notification of Intention to Exercise the Warrants, as follows:

    a) To submit a correct and completed form of notice to exercise the rights to purchase the newly issued ordinary shares, duly signed by the Warrant Holder, to the Company and within the Period for the Notification of Intention to Exercise the Warrants;

       The Warrant Holders can download the form of notice to exercise the rights to purchase the newly issued ordinary shares from the Company's website

       (http://www.br-brgroup.com)

    b) To deliver the warrant certificate or the Warrant Substitute in the number specified in the form of notice to exercise the rights to purchase the newly issued ordinary shares to the Company and/or the Agent Receiving Exercise Intention (if any);

c) To pay the exercise price according to the amount specified in the form of notice to exercise the rights to purchase the newly issued ordinary shares, and to submit the proof of payment to the Company and/or the Agent Receiving Exercise Intention (if any) by way of:

- Transferring the money into bank account: To transfer the money into bank account named "Bangkok Ranch Public Company Limited", account number 199-4-83601-1, Savings Deposit Account, with Bangkok Bank, Thepharak Branch, along with enclosed evidence of the money transfer within the date of the exercise;

- Cheque, cashier's cheque or bank draft: To make the payment by cheque or bank draft payable to "Bangkok Ranch Public Company Limited" (Account Payee only) which can be collectible in Bangkok at least 2 Business Days prior each Exercise Date of the Warrants, and specify the name-surname and the phone number at the back;

In this respect, the exercise of rights to purchase the newly issued ordinary shares shall be considered completed only when the Company have received the amount of payment indicated in the form of notice to exercise the rights to purchase the newly issued ordinary shares (in case of transferring the money), or have successfully collected the payment of such exercise price (in case of payment by cheque, cashier's cheque or bank draft).

11. Supplemental documents required for the exercise of the Warrants:

1)	Thai individuals	:	A certified true copy of a valid identification card or governmental officer identification card / state enterprise officer identification card (in case of any change in name/ surname which causes the name/ surname to be different from the name/ surname appearing on the Warrants, a certified true copy of any document issued by the governmental authority e. g. certificate of name/surname change, etc. must be enclosed).
2)	Non-Thai individuals	:	A certified true copy of a valid non-Thai identification card or passport.
3)	Thai legal entities		A certified true copy of the affidavit issued by the Ministry of Commerce for a period of no longer than 3 (three) months prior to the respective Exercise Date, duly signed by the authorized director(s) whose name appears on the affidavit and a certified

true copy of the documents specified in Clause 1) or 2) of the authorized director(s).

4) Non-Thai legal entities : A certified true copy of the certificate of incorporation and/or affidavit of such legal entity issued no longer than 1 (one) year prior to the respective Exercise Date, notarized by a notary public of the country issuing such documentation, duly signed by the authorized director(s) and a certified true copy of the documents specified in Clause 1) or 2) of the authorized director(s).

5) Custodians : A certified true copy of the certificate of incorporation and/or affidavit of such legal entity issued no longer than 1 (one) year prior to the respective Exercise Date, notarized by a notary public of the country issuing such documentation, duly signed by the authorized director(s) and a certified true copy of the documents specified in Clause 1) or 2) of the authorized director(s).

For more details, please refer Terms and Conditions Governing the Rights and Obligations of the Issuer and Holders of the Warrants to Purchase the Newly Issued Ordinary Shares of Bangkok Ranch Public Company Limited No. 1 (BR-W1) for the Existing Shareholders.

Please be informed accordingly,

Yours Sincerely,

Mr. Weerasak Wahawisal

Company Secretary